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IN FOCUS

Navigating times of volatility the five secrets of successful venture capital investing

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In times of volatility, it is more important than ever to have a focused strategy. Schroders Capital highlights the 5 key points institutional investors need to consider when investing in venture capital.



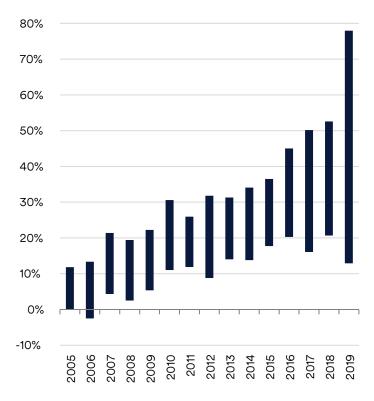
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We are currently experiencing a significant public market correction, especially in high growth technology stocks. Public markets have experienced high volatility so far in 2022 and the Nasdaq is down 26% year-to-date (as of 15 May 2022). High growth software-as-a-service ('SaaS') stocks have been hit harder, with the Bessemer EMCloud index¹ down 44% year-to-date. There have been a number of factors driving this, including 1) the U.S. Federal Reserve raising interest rates to fight rising inflation, 2) concerns around a potential recessionary environment, 3) the war in Ukraine, 4) waning 'covid boosts' for tech companies, 5) a return from historically high multiples, as well as other factors.

Despite all these macro-economic headwinds, we are still long-term believers in venture capital and the strong returns the asset class is able to drive. The venture capital industry has produced a 10-year pooled return of 21%, with top quartile funds outperforming that by a wide margin². Figure 1 below shows the strong performance of top quartile venture capital funds over the last 15 years, with the top quartile fund managers earning net IRR of over 25% between 2010–2019 (sometimes significantly above that)³. Between 2005–2016 vintage years (the more recent years excluded as it typically takes five years for a venture capital portfolio to develop), top quartile venture capital funds outperformed bottom quartile funds by 18% a year, on average. On a compound basis over the 10–12 year life of a venture capital fund, the difference in performance is even starker.

- 1 As of 12 May 2022. Source: Bessemer Venture Partners Emerging Cloud Index, Yahoo! Finance, Schroders Capital. See the Bessemer Venture Partners Emerging Cloud Index website for more details.
- 2 Cambridge Associates, Schroders Capital. As of Q3 2021 (latest available data from Cambridge Associates). See Cambridge Associates report for more details.
- 3 Cambridge Associates Global Venture Capital Benchmark, Schroders Capital, 2022. Data as of 30 September 2021 (latest available).

Figure 1: Interquartile range for Venture IRR by vintage year (% IRR)³



Private company valuations have also started to come down. As such, we believe it is an exciting time to invest in private companies. Innovation continues even in times of uncertainty and some of the best companies are created and scale during periods of public market pullbacks (e.g. Stripe in 2010, Facebook in 2004, and others). Venture capital has financed some of the biggest successes in technology of our time. In fact, when you look at the top 10 market cap companies today, six of them are previously venture-backed (Apple, Microsoft, Alphabet/Google, Amazon, Tesla, and Meta/Facebook)⁴. Access to the best funds, and companies, is essential for success in venture capital. The importance of asset selection shines through in the performance figures above.

We recommend a strategy focused on the early-stage and earlygrowth part of the venture capital market⁵. This is due to more favourable valuation dynamics for the early-stage and early-growth markets vs. the late-stage pre-IPO market. Over the past five years (2016 to 2021), the median pre-money valuations in pre-IPO late-stage venture deals increased over 2.4x faster than in early-growth deals⁶. This was driven by the inflow of capital from hedge funds and crossover investors, which have since largely pulled back from the venture capital market. Early-growth companies are typically younger in their life cycle and likely to remain private for an additional 3-5+ years, which allows them to continue to compound at their high growth rates. Pre-IPO late stage companies on the other hand were typically financed under assumptions of going public within 6–18 months. That exit timing now doesn't seem realistic given the IPO window appears to be closed today. Innovative tech and healthcare companies with high growth, high gross margins, well-funded balance sheets, at newly reset valuation levels look to be the best companies to potentially thrive in this market.

- 4 As of 12 May 2022. Source: Companiesmarketcap.com, Company websites, Pitchbook, Schroders Capital, 2022.
- 5 Early-stage defined as Seed to Series A rounds and early-growth as Series B-E rounds. Late-stage pre-IPO rounds defined as Series F and beyond rounds.
- $\,$ 6 Source: Pitchbook, CBInsights, Schroders Capital, 2022. Pre-IPO late-stage and early-growth as defined above.

Investors tend to think venture capital is risky due to single deals having a high risk profile. However, in a sufficiently diversified venture portfolio, the individual company idiosyncratic risks cancel each other out. This is why venture capital isn't as risky as investors think. It is also possible to get access to top funds/companies. With all that in mind, how do you build a successful venture capital portfolio? Here are the five secrets of successful venture capital investing:

- 1 A global approach is critical. When you look at the total number of 'unicorns' globally, only ~50% are based in the U.S., with the other half coming outside the U.S. There is a high concentration of 'unicorn' companies in regions like Europe and Asia. It is crucial to have a global focus when investing in venture capital.
- 2 Focus on topics of the future. Artificial intelligence (AI) and machine learning (ML) are disrupting multiple industries. Other recent trends like 'low-code/no-code' software are enabling business line managers without coding experience to build and use exciting software products. These technologies have the power to not only disrupt markets but create new markets as well.
- 3 Finding the right balance between selectivity and diversification is key. You want to maximise 'portfolio quality density' since the top 20% of companies drive about 80% of total venture capital market returns (which has remained the same for several decades)⁷. Schroders Capital study of venture portfolio companies going back to 1994. However, it is also crucial to have a diversified portfolio of venture investments, typically over 15–20 in a built-up portfolio. 'Not every company will be a winner, and you need a diversified portfolio to cancel out the individual company risks.
- 4 Do not get over-excited and be cautious about frothy parts of the market. As previously discussed, we recommend focusing on the early-stage and early-growth parts of the market and avoiding the late-stage pre-IPO market, where valuations have been overheated.
- 5 Mix of co-investments, primaries, and secondaries. Given the significant dispersion in returns, we think that a portfolio approach spread across multiple companies and GPs can help mitigate risk and give more certainty over returns. Investments in secondaries (funds which buy stakes in existing funds from LPs) and co-investments (where an LP invests in specific deals alongside a GP rather than via a fund structure), both also have the potential to add considerable value.

7 Schroders Capital study of venture portfolio companies going back to 1994.

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